

Southern Rural Fire Authority

STATEMENT OF INTENT 2010-2013



The purpose of this statement of intent is to:

- State publicly the activities and intentions of this council-controlled organisation for the year and the objectives to which those activities will contribute; and
- Provide an opportunity for shareholders to influence the direction of the organisation; and
- Provide a basis for the accountability of the Board to their stakeholders for the performance of the organisation.

This Statement of Intent covers the years 1 July 2010 to 30 June 2011, 1 July 2011 to 30 June 2012 and 1 July 2012 to 30 June 2013.

1

Objectives

- To ensure planning and resources are in place for communities in the Southern Rural Fire District to proactively manage rural fire emergencies that threaten life, property or infrastructure.
- To ensure fire suppression is coordinated and effective.
- To ensure landowners and residents are educated about forest and rural fire prevention.
- To ensure minimum equipment and personnel standards are met or exceeded while not compromising safety and operational efficiency or effectiveness.

2

Statement on the Authority's approach to Governance

The Southern Rural Fire Authority (Southern RFA) was established through the amalgamation of five separate Rural Fire Authorities (Southern Plantations RFD, Department of Conservation Southland Conservancy, Southland District Council, Gore District Council and Invercargill City Council) on 7 August 2003.

Role of the Board -

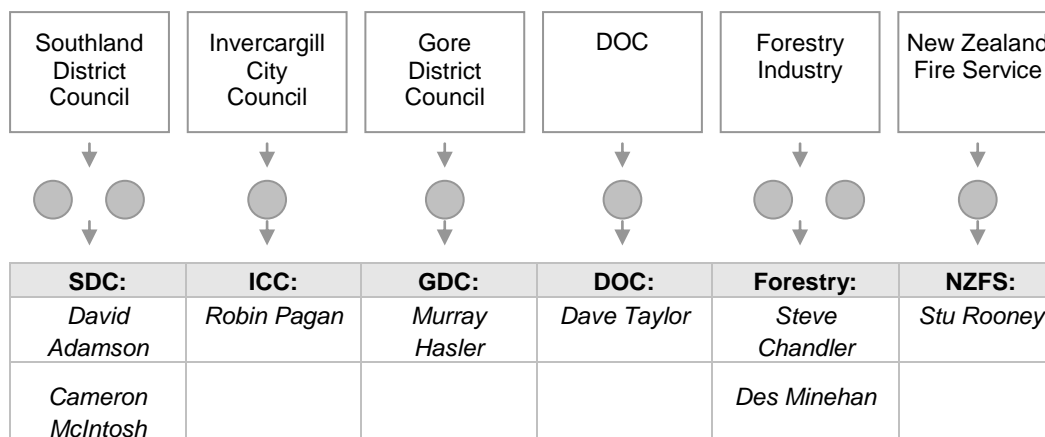
The Board is responsible for the governance, setting strategic direction and approving the Statement of Intent for the Authority. The Board monitors organisational performance and ensures the ongoing viability of the organisation is maintained.

The Board delegates the day to day operation of the Authority principally to the Authority's Principal Rural Fire Officer who reports two monthly to the Board.

The Board has set up an Operations Subcommittee which meets two monthly (alternate to the Board). The Operations Subcommittee works closely with the Principal Rural Fire Officer on operational issues and projects.

Board Membership -

The Southern RFA is governed by a Board of eight which has representatives from all the stakeholder groups as shown in the diagram below.



Board Operations -

The Board meets every two months. The Authority's Principal Rural Fire Officer attends all meetings accompanied by other members of the Rural Fire Authority as needed.

Guidance and Resources provided to the Board -

Board members come with management expertise from their stakeholder agency. Any ongoing training at this level is primarily through representatives' agencies with opportunities to attend Governance training organised through the Authority.

A strategic planning workshop was held in November 2007 to develop strategic initiatives for the next five years. Issues such as alternative sources of funding, business models, public communication and education, Authority branding, succession planning, risk management and relationship with volunteers were discussed, with strategic actions developed through 2008-2009. Implementation of these actions will continue to occur during 2010 - 2013.

Policies of the Authority -

The Authority's Rules of Governance note significant procedures for membership and functions of the Board, meetings and voting, Principal Rural Fire Officer appointment and financial control.

Other significant policies include:

- (a) Administration Services Heads of Agreement -
Agreement for administration and financial services to the Southern RFA.
- (b) Personnel Deployment outside Southern RFA -
For provision of firefighting services to other agencies both nationally and internationally.
- (c) Grants to Volunteer Fire Brigades -
Provision for maintaining Southern RFA fire equipment in an operable condition.
- (d) Fire Equipment Servicing Policy -
To ensure all SRFA fire equipment is serviced to best practice standards.
- (e) Public Awareness Plan -
To ensure timely information flow to the Board, stakeholders and the public.
- (f) Health and Safety Policy -
Commitment and procedure for Health and Safety.
- (g) Procedures for the Issue of Fire Permits Policy -
Policy to assist RFOs when issuing fire permits.
- (h) Fire Season Implementation Guidelines -
FWI system trigger values to guide implementation of fire season status.

3

The nature and scope of the activities to be undertaken

The Southern Rural Fire Authority (Southern RFA) is responsible for the rural fire activities (both vegetation and structure/property) undertaken in the Southern Rural Fire District (Southern RFD).

The Southern RFA was formed to allow the participants to enhance effective fire prevention, protection, suppression and other fire control measures within their respective areas at risk from uncontrolled fires for the good of the local community in general. The Southern RFA is responsible for ensuring facilities and resources are available for the reduction, readiness, response and recovery from any forest or rural fire incident. In addition, the Authority supports and encourages resources to be used for wider community benefit at other types of incidents including motor vehicle accidents, medical first response and initial structure and vehicle fire suppression.

The Southern RFA employs a Principal Rural Fire Officer and a Deputy Principal Rural Fire Officer. Other resources are either contracted from stakeholder agencies and associated organisations or supplied via volunteers. This ensures an effective and efficient service is provided across the District.

A key partner is the New Zealand Fire Service whose urban brigades provide the first response to the majority of incidents within the District and who also provide essential services such as communication centres, equipment and training resources.

The National Rural Fire Authority is legislatively empowered not only to set standards to which the Southern RFA must adhere, but also has a key support and audit role. This partnership is delivered both centrally and regionally.

The main activities of the Authority are to:

- Annually review and update the Fire Response Section of the Authority Fire Plan.
- Manage fire control measures appropriate to the Authority's fire risk, including the continuation of a 365 day Restricted Fire Season in Special Response Areas.
- Monitor fire danger across the District on a daily basis during the fire season and as situations change during the remainder of the year.
- Continue to actively promote forest and rural fire prevention to the public through education, media and the fire permit process.
- Promote the Authority brand to improve public recognition.
- Support Authority volunteers through leadership, provision of appropriate resources and by encouraging them to be actively involved.
- Manage equipment resources and implement approved 2008-2022 plant/vehicle replacement programme.
- Continue to implement a personnel fire fighter training programme designed to meet the Authority's requirements, National Standards and FRSITO unit standards and competencies.
- Completion of a Wildfire Threat Analysis Risk Assessment Mitigation System (RAMS) type project. Implementation of systems to manage key outcomes from RAMS.
- Manage all fire suppression operations under the Coordinated Incident Management System (CIMS).

Alignment with Our Way Southland Outcomes -

The Rural Fire activity produces outputs that support the achievement of community outcomes. Outputs from the Rural Fire activity contribute to the achievement of the principle outcome being "A treasured environment which we care for and which supports us now and into the future".

Outcome	Intermediate Outcome (IO)	Activity's Contribution
6. A treasured environment which we care for and which supports us now and into the future		
	6.1 We have an informed community.	Education and promotion is an important function of Rural Fire.
	6.2 We have a healthy, safe and accessible built environment.	Rural Fire is proactive and has this outcome as one of its cornerstones.
	6.3 We have an environment protected from the negative effects of human activities.	Rural Fire responds to mitigate negative effects of human activities.

4

Ratio of Total Assets: Equity

The definition for 'ratio of total assets to total equity' is:

Total assets include cash, investment and bank balances, accounts receivable, investments, prepayments, fixed assets (net of accumulated depreciation), intangible assets (net of accumulated amortisation), loans (none), etc.

Total equity includes accumulated funds and retained earnings.

Planned at 1.30:1 for 2010-2011

Planned at 1.29:1 for 2011-2012

Planned at 1.28:1 for 2012-2013

5

Authority Accounting Policies

Reporting Entity -

The Southern Rural Fire Authority (previously known as the Southern Rural Fire Committee) is a joint initiative of the Southland District Council, Gore District Council, Invercargill City Council, Department of Conservation and the Southern Plantations Rural Fire District.

The Financial Statements of Southern Rural Fire Authority have been prepared in accordance with Generally Accepted Accounting Practice (GAAP) as prescribed by the Institute of Chartered Accountants of New Zealand.

The Southern Rural Fire Authority's statutory reporting deadline is 30 September 2009.

Measurement Base -

The financial statements have been prepared on an historical cost basis.

Particular Accounting Policies -

The following particular accounting policies, which materially affect the measurement of the results and financial position, have been applied:

(a) Goods and Services Tax (GST)

The financial statements have been prepared exclusive of Goods and Services Tax (GST) with the exception of receivables and payables, which are stated with GST included.

(b) Accounts Receivable

Accounts receivable are stated at expected realisable value after providing for doubtful and uncollectible debts.

(c) Fixed Assets

Furniture and Fittings, Vehicles, Plant and Land and Buildings are shown at historical cost less provision for depreciation.

(d) Depreciation

Depreciation is provided for on a diminishing value basis for all classes of fixed assets at current IRD rates.

- (e) Revenue Recognition
Fire recoveries and other income are recognised when the services to which these relate give rise to an obligation for recovery or economic benefits are transferred to the Authority. Grants and levies are recognised as revenue to the extent of eligibility for grants established by the grantor agency. Levies in kind are recognised from time contributed during the year.
- (f) Employee Entitlements
Provision is made in respect of the Southern Rural Fire Authority's liability for annual leave, long service leave, and retirement gratuities. Annual leave and long service has been calculated on an actual basis at current rates of pay, while other provisions have been calculated on an actual basis on present value of expected entitlements.
- (g) Financial Instruments
The Southern Rural Fire Authority is party to financial instruments as part of its normal operations. These financial instruments include cash and on-call deposits, accounts receivable, investments, accounts payable, deposits held, other liabilities and financial guarantees.

Revenue and expenditure arising from these financial instruments is recognised in the Statement of Financial Performance.

The financial instruments are recognised in the Statement of Financial Position on the basis of the Southern Rural Fire Authority's general, and where applicable, particular accounting policies. All financial instruments disclosed in the Statement of Financial Position are recorded at fair value or cost.
- (h) Changes in Accounting Policies
There have been no changes in accounting policies since the date of the last audited financial statements. All policies have been applied on a basis consistent with the prior year.

6

Key Performance Targets

The Authority has two levels of indicators.

The first are high level community indicators which are set by the Authority and mirrored in the Council LTCCP. These were set from a public consultation process by MWH on behalf of the Southland District Council in partnership with the Board in 2005.

The second set of measures are internal performance targets (also identified during this process and annually updated) but of a more technical nature. All targets are included in the table below with the LTCCP targets shown in ***bold italics***.

What we will provide		How we will measure the service provided		
Category	Level of Service	Key Performance Indicator	Our Target	Source
Quantity	Provide Rural Fire organisation and resources that are adequate to manage fire events anticipated within the SRFD.	Number of rural fire personnel.	No less than 250¹	Southern Rural Fire Authority training register
		Equipment resource levels meet NRFA standards.		Confirmed by NRFA audit.
Access	Provide rural fire services throughout the District, except for Urban Fire Districts, via a unified but distributed organisational system.	Organisation and resources are adequate for the level of response required within the SRFD.		Confirmed by NRFA audit.
		VRFF's are established, registered and supported in accordance with the NRFA standards.		No of VRFFs
		Review relationship with volunteers annually and report by 30 November.		Date completed
Management		Succession plan for Board and staff is developed by 30 September 2010.		Date completed
		Develop relationships with new funding agencies.		Date completed
		Develop a national presence and participate in everything possible at a national level.		Monthly reports
		Design and circulate a newsletter to stakeholders and community twice a year in October and April.		Date completed
		Promote the SRFA brand - with consideration given to naming, signing, clothing and more presence.		Public Awareness Plan reviewed by 1 September annually
		Review the Authority risk management system and report by 30 June 2011.		Date report
		Undertake an independent Health & Safety audit and report by 30 June 2011.		Date report
		Negotiate a new Section 15 agreement with the NZ Fire Service by 30 November 2010.		Date signed
		Work towards implementation of the NRFA requirements in the ERFD agreement by 30 June 2013.		Date implementation completed
		Scope SRFA options for expansion including advantages and disadvantages.		30 September 2010

Reduction	Provide public education on fire risks, risk reduction and fire event readiness.	Number of public education initiatives completed.²	1 leaflet drop 650 radio slots 5 education visits	File Quarterly Report
		Updated SRFD web page is maintained for currency. Web page is promoted and hits increase.		Web page hits
		Include an annual education plan as part of the Public Awareness Plan by 1 September 2010.		Date completed
		Decreasing number of rural fire vegetation calls.	95⁴	Quarterly Report
	Identify, assess and manage the fire risks presenting a threat in the SRFA area.	Investigate options for undertaking a RAMS type project by 30 November 2010. Then complete an implementation plan for the RAMS project outcomes by 30 June 2011.		Date completed.
		Implement Restricted or Prohibited Fire Seasons based on current fire danger as specified in the SRFD Fire Plan.		System records.
		Options for ongoing management of high value areas (eg Awarua Wetlands) are considered by 30 September 2010 and implemented by 30 September 2011.		Dates completed
	Manage a fire permit system.	Include relevant and appropriate information with fire permits issued - including a map of permit location by 30 September 2010.		Date completed
		Make enhancements to fire permit system including partial access for the public by 30 June 2011. 95% of fire permits issued within five working days of application.		Date completed % issued within five days.
		No of legitimate calls to permitted fires reduces.		No of calls.
	Research project to review how SRFA communicates prevention education to high risk neighbours by 30 November 2010.		Date completed	

Readiness	Ensure that Rural Fire personnel are adequately trained.	Percentage of key rural fire personnel that are trained to or training towards the appropriate Fire and Rescue Services Industry Training Organisation (FRSITO) Unit Standards for their duties.³	100%	Training Register
		4,000 man-hours training is delivered in FRSITO Unit Standards and other rural fire or related subjects per year.		Training records.
		Meetings/ training sessions are held with all VRRF's two times per year		Training records. No Hours.
		Carry out one major simulated field exercises per year, with 30% of SRFA fire personnel involved, or actual incidents may substitute for simulated exercise.		Training records. No Hours.
		Take advantage of the opportunities for fire fighting personnel to experience overseas firefighting assignments.		Training records. Deployment records
	Ensure that Rural Fire organisation, resources and activities are properly planned and documented.	Maintain a current SRFD Fire Plan to NRFA standards. The Response section of the Plan to be reviewed and adopted by the Board annually.		Copy of SRFA Fire Plan on file. Date adopted.
		The entire plan to be reviewed 5 yearly and undergoes periodic audit by the NRFA.		Date adopted. NRFA audit report.
	Maintain a state of readiness appropriate for current fire risk.	Notify Fire Danger as specified in the SRFD Plan.		Notification documentation.
		Adjust Fire Suppression Response levels in the District.		Notification to NZFS Comms Centre and confirmed by audit.
	Ensure that adequate Rural Fire equipment is available.	Implement approved equipment levels strategy.		Annual Audit. Strategy document. Reports.
	Ensure compliance with NRFA national standards and Performance Assessment Criteria (PAC).	Develop and implement action plans to meet Southern RFA requirements and compliance with standards and Performance Assessment Criteria by 30 June 2010. NRFA PAC assessment scheduled for 2011.		Date completed. Confirmed by NRFA assessment.

Response	Ensure that the Rural Fire organisation responds appropriately to fire events	Percentage of initial attacks on fires commenced within 30 minutes of receiving a fire call.	100%	Fire Log FIRS
		Fire suppression operations are managed in accordance with the Authority Fire Response Plan, Health and Safety Plan and NRFA standards.		Fire log Debrief reports
		All incidents will be managed using CIMS.		Debrief reports
		Performance shall be examined in a Fire Debrief for each major fire.		Operational Review Reports Debrief reports
		Fire debriefs and Operational Reviews do not highlight inadequacies.		Operational Review Reports Debrief reports
Quality	Ensure stakeholder satisfaction	Annual assessment completed by stakeholders by 30 April 2010.		Report on file.
<ol style="list-style-type: none"> 1. <i>170 Firefighters, 40 Crew Leaders, 40 Incident Management</i> 2. <i>"Public education initiatives" include one information leaflet drop annually to all rural properties, radio advertising campaign of at least 25 daytime slots per week from 1 October to 30 March, 10 education visits (rural residents, schools and interest groups) annually.</i> 3. <i>"Key Rural Fire Personnel" includes the Principal Rural Fire Officer (PRFO), Deputy Principal Rural Fire Officers (DPRFO's), Rural Fire Officers (RFO's) and Fire Fighters (FF's)</i> 4. <i>This is the annual average for vegetation calls which relates to the objectives of the SRFA, who have a target that over a five year rolling average, the number of rural fires should decrease.</i> 				

7

Information to be reported to Councils

In each year the Authority will comply with all reporting requirements under the Local Government Act 2002 (particularly Sections 66 to 69 of that Act). In particular, it will provide:

1. A draft statement of intent detailing all matters required under the Local Government Act 2002 by 1 March each year for consideration prior to commencement of the new financial year;
2. An annual budget for the coming financial year (attached to the Statement of Intent);
3. Two types of reports are provided during the year:
 - A monthly report is sent separately to each Board member on the operations of the Authority to enable an informed assessment of its performance including a comparison against budget and the Statement of Intent.
 - A report presented to the two monthly meeting of the Board including the same information as above plus financial statements comprising the Statement of Financial Position, Statement of Movements in Equity, Statement of Financial Performance and Statement of Cash Flows.
4. An annual report within two months after the end of each financial year.

8

Activities for which investment by Councils is sought

The Southern RFA seeks funding from the stakeholder organisations for undertaking work that seeks to provide rural fire activities in the Southern Rural Fire District.

The funding levies between the Southern RFA and member organisations exist for a one year term and are discussed in November each year and set at the time of presentation and adoption of the Statement of Intent and budget.

For the 2010/2011 financial year we seek the following funding from the stakeholders:

- \$188,457 from Southland District Council
- \$55,276 from Invercargill City Council
- \$45,742 from Gore District Council
- \$133,186 from Department of Conservation
- \$142,715 from Forest Members

For the 2011/2012 financial year we seek the following funding from the stakeholders:

- \$205,418 from Southland District Council
- \$56,981 from Invercargill City Council
- \$49,859 from Gore District Council
- \$142,975 from Department of Conservation
- \$155,559 from Forest Members

For the 2012/2013 financial year we seek the following funding from the stakeholders:

- \$223,905 from Southland District Council
- \$62,110 from Invercargill City Council
- \$54,346 from Gore District Council
- \$153,571 from Department of Conservation
- \$169,559 from Forest Members

In each case this encompasses core funding and any additional funding for particular projects.

A ten (10) year Forecast Statement of Financial Performance (2008/2009 - 2017/2018) identifies ongoing funding commitments from stakeholders.

9

Estimate of Commercial Value of Shareholders' Investment

The net value of the shareholders' investment in the company is estimated to be valued at \$1,028,927 as at 30 June 2010. This value shall be assessed by the Board on completion of the annual accounts or at any other time determined by the Board. The method of assessment will use the value of shareholders funds as determined in the annual accounts as a guide.

10

Other

No distribution of a dividend (accumulated profits and capital reserves) to shareholders is intended in the 2009/2010 financial year or succeeding years.

Any subscription for, purchase or otherwise acquiring shares in any company or other organisation requires the prior approval of the Board.

11

Risk Management

In order to enable the Authority to continue to provide healthy and robust governance, it has established a Risk Identification and Mitigation Plan. The Plan will further enhance the Authority's capability to perform its functions by enabling the efficient and effective identification and response to threat. The Plan will be formally evaluated every year by the Authority to satisfy itself that appropriate strategies are in place to manage or eliminate risk.

Risk Management

The following table shows the assessment of risks for the Rural Fire activity. A WT PK IMPACT score of 1 is a high risk with high consequence.

NAME: SOUTHERN RURAL FIRE AUTHORITY - RISK MANAGEMENT		CONSEQUENCES											PERFORMANCE MEASURES	TARGETS	NOTES							
Community Outcome	Immediate Outcome (from 'Our Way Southland')	Core Value	Indicative Success Measures	Caused By	Corporate Image	Environmental	Health and Safety	Loss of Service	Social/Cultural	Economic 3rd party	Economic SRFA	WEIGHTED VALUE				LIKELIHOOD	Rounded weighted value	Average Code	Peak code	WT AVE IMPACT	WT PK IMPACT	
Southland is a great place to live	1.2 We have a choice of quality places to go and things to see	Effectiveness	Effective management of and recovery from rural fire emergencies	Adequate response plan	2	3	3	2	2	3	3	2.6	D	3	D3	D3	5	5	Rural fire response plan in place and subject to bi-annual review	Rural fire response plan in place and subject to annual review by 30 September		
		Environment		Sufficient personnel resources	2	3	4	2	2	3	2	2.6	E	3	E3	E4	4	3	Personnel requirements reviewed annually	Personnel requirements reviewed by 30 September		
		Safety		Sufficient equipment resources	2	3	4	2	2	3	2	2.6	C	3	C3	C4	6	5	Equipment requirements reviewed annually	Equipment requirements reviewed by 30 September		
		Quality		Adequate training of response personnel	3	3	5	2	2	3	2	2.9	D	3	D3	D5	5	3	Annual training programmes for all personnel and annual simulated exercise	Training programmes for all personnel and simulated exercises by 31 January		
		Sustainability		Adequate communication systems	2	3	5	2	2	3	2	2.7	D	3	D3	D5	5	3	Communications system subject to annual testing and review. Systems trialled in emergency exercises.	Communications system subject to ongoing testing and review. Systems trialled in emergency exercises by 30 November		
		Responsiveness		Adequate data management processes	2	3	2	2	2	2	2	1	2.0	D	2	D2	D3	6	5	Data management systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September	
				Adequate public relations	2	3	3	1	2	1	2	2	2.0	D	2	D2	D3	6	5	Communications plan subject to annual review.	Communications plan reviewed annually by 30 September	
		Adequate reporting systems	2	3	2	1	2	2	2	2	2.0	D	2	D2	D3	6	5	Reporting systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September			
A diverse economy built from our strengths for growth and prosperity	2.1 We have a quality infrastructure with potential for growth. 2.3 We have a business friendly environment in which to operate. 2.5 We have full employment and rewarding careers. 2.6 We retain and build on our skills base. 2.7 We keep the things about living here that we value	Effectiveness	Effective management of and recovery from rural fire emergencies	Adequate response plan	2	3	3	2	2	3	3	2.6	D	3	D3	D3	5	5	Rural fire response plan in place and subject to bi-annual review	Rural fire response plan in place and subject to annual review by 30 September		
		Environmental		Sufficient personnel resources	2	3	4	2	2	3	2	2.6	E	3	E3	E4	4	3	Personnel requirements reviewed annually	Personnel requirements reviewed by 30 September		
		Integration		Sufficient equipment resources	2	3	4	2	2	3	2	2.6	C	3	C3	C4	6	5	Equipment requirements reviewed annually	Equipment requirements reviewed by 30 September		
		Customer focus		Adequate training of response personnel	3	3	5	2	2	3	2	2.9	D	3	D3	D5	5	3	Annual training programmes for all personnel and annual simulated exercise	Training programmes for all personnel and simulated exercises by 31 January		
		Sustainability		Adequate communication systems	2	3	5	2	2	3	2	2.7	D	3	D3	D5	5	3	Communications system subject to annual testing and review. Systems trialled in emergency exercises.	Communications system subject to ongoing testing and review. Systems trialled in emergency exercises by 30 November		
				Adequate data management processes	2	3	2	2	2	2	2	1	2.0	D	2	D2	D3	6	5	Data management systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September	
				Adequate public relations	2	3	3	1	2	1	2	2	2.0	D	2	D2	D3	6	5	Communications plan subject to annual review.	Communications plan reviewed annually by 30 September	
		Adequate reporting systems	2	3	2	1	2	2	2	2	2.0	D	2	D2	D3	6	5	Reporting systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September			

NAME: SOUTHERN RURAL FIRE AUTHORITY - RISK MANAGEMENT		CONSEQUENCES											WEIGHTED VALUE	LIKELIHOOD	Rounded weighted value	Average Code	Peak code	WT AVE IMPACT	WT PK IMPACT	PERFORMANCE MEASURES	TARGETS	NOTES
Community Outcome	Immediate Outcome (from 'Our Way Southland')	Core Value	Indicative Success Measures	Caused By	Corporate Image	Environmental	Health and Safety	Loss of Service	Social/Cultural	Economic 3rd party	Economic SRFA											
		Cost		Reducing number of rural fire emergencies	2	2	2	2	2	2	2	2.0	E	2	E2	E2	5	5	Communications plan subject to annual review.	Communications plan reviewed annually by 30 September		
				Efficient emergency management processes	2	1	1	1	1	1	2	1.3	D	1	D1	D2	7	6	Rural fire response plan in place and subject to bi-annual review	Operational Debrief and Review procedures are activated		
Safe places in a caring society that is free from crime	3.4 We apprehend and hold law breakers appropriately accountable. 3.5 We support the victims of crime	Effectiveness	Effective management of and recovery from rural fire emergencies	Adequate response plan	2	3	3	2	2	3	3	2.6	D	3	D3	D3	5	5	Rural fire response plan in place and subject to bi-annual review	Rural fire response plan in place and subject to annual review by 30 September		
		Community involvement		Sufficient personnel resources	2	3	4	2	2	3	2	2.6	E	3	E3	E4	4	3	Personnel requirements reviewed annually	Personnel requirements reviewed by 30 September		
		Fairness/consistency		Sufficient equipment resources	2	3	4	2	2	3	2	2.6	C	3	C3	C4	6	5	Equipment requirements reviewed annually	Equipment requirements reviewed by 30 September		
		Quality		Adequate training of response personnel	3	3	5	2	2	3	2	2.9	D	3	D3	D5	5	3	Annual training programmes for all personnel and annual simulated exercise	Training programmes for all personnel and simulated exercises by 31 January		
		Customer focus		Adequate communication systems	2	3	5	2	2	3	2	2.7	D	3	D3	D5	5	3	Communications system subject to annual testing and review. Systems trialled in emergency exercises.	Communications system subject to ongoing testing and review. Systems trialled in emergency exercises by 30 November		
		Reliability		Adequate data management processes	2	3	2	2	2	2	1	2.0	D	2	D2	D3	6	5	Data management systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September		
				Adequate public relations	2	3	3	1	2	1	2	2.0	D	2	D2	D3	6	5	Communications plan subject to annual review.	Communications plan reviewed annually by 30 September		
				Adequate reporting systems	2	3	2	1	2	2	2	2.0	D	2	D2	D3	6	5	Reporting systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September		
We are healthy people	4.1 We are able to live healthy lifestyles. 4.3 We live in a compassionate caring community	Effectiveness	Effective management of and recovery from rural fire emergencies	Adequate response plan	2	3	3	2	2	3	3	2.6	D	3	D3	D3	5	5	Rural fire response plan in place and subject to bi-annual review	Rural fire response plan in place and subject to annual review by 30 September		
		Integration		Sufficient personnel resources	2	3	4	2	2	3	2	2.6	E	3	E3	E4	4	3	Personnel requirements reviewed annually	Personnel requirements reviewed by 30 September		
		Safety		Sufficient equipment resources	2	3	4	2	2	3	2	2.6	C	3	C3	C4	6	5	Equipment requirements reviewed annually	Equipment requirements reviewed by 30 September		
		Responsiveness		Adequate training of response personnel	3	3	5	2	2	3	2	2.9	D	3	D3	D5	5	3	Annual training programmes for all personnel and annual simulated exercise	Training programmes for all personnel and simulated exercises by 31 January		
		Customer focus		Adequate communication systems	2	3	5	2	2	3	2	2.7	D	3	D3	D5	5	3	Communications system subject to annual testing and review. Systems trialled in emergency exercises.	Communications system subject to ongoing testing and review. Systems trialled in emergency exercises by 30 November		
		Community involvement		Adequate data management processes	2	3	2	2	2	2	1	2.0	D	2	D2	D3	6	5	Data management systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September		
		Environment		Adequate public relations	2	3	3	1	2	1	2	2.0	D	2	D2	D3	6	5	Communications plan subject to annual review.	Communications plan reviewed annually by 30 September		

NAME: SOUTHERN RURAL FIRE AUTHORITY - RISK MANAGEMENT		CONSEQUENCES										WEIGHTED VALUE	LIKELIHOOD	Rounded weighted value	Average Code	Peak code	WT AVE IMPACT	WT PK IMPACT	PERFORMANCE MEASURES	TARGETS	NOTES	
Community Outcome	Immediate Outcome (from 'Our Way Southland')	Core Value	Indicative Success Measures	Caused By	Corporate Image	Environmental	Health and Safety	Loss of Service	Social/Cultural	Economic 3rd party	Economic SRFA											
				Adequate reporting systems	2	3	2	1	2	2	2	2.0	D	2	D2	D3	6	5	Reporting systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September		
Strong effective leadership taking us into the future	5.1 Citizens and communities are inspired, motivated and empowered. 5.2 Decisions are progressive, forward looking and robust. 5.3 The community has confidence in its leaders	Effectiveness	Effective management of and recovery from rural fire emergencies	Adequate response plan	2	3	3	2	2	3	3	2.6	D	3	D3	D3	5	5	Rural fire response plan in place and subject to bi-annual review	Rural fire response plan in place and subject to annual review by 30 September		
		Community involvement		Sufficient personnel resources	2	3	4	2	2	3	2	2.6	E	3	E3	E4	4	3	Personnel requirements reviewed annually	Personnel requirements reviewed by 30 September		
		Customer focus		Sufficient equipment resources	2	3	4	2	2	3	2	2.6	C	3	C3	C4	6	5	Equipment requirements reviewed annually	Equipment requirements reviewed by 30 September		
		Quality		Adequate training of response personnel	3	3	5	2	2	3	2	2.9	D	3	D3	D5	5	3	Annual training programmes for all personnel and annual simulated exercise	Training programmes for all personnel and simulated exercises by 31 January		
		Reliability		Adequate communication systems	2	3	5	2	2	3	2	2.7	D	3	D3	D5	5	3	Communications system subject to annual testing and review. Systems trialled in emergency exercises.	Communications system subject to ongoing testing and review. Systems trialled in emergency exercises by 30 November		
		Fairness/consistency		Adequate data management processes	2	3	2	2	2	2	2	1	2.0	D	2	D2	D3	6	5	Data management systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September	
		Sustainability		Adequate public relations	2	3	3	1	2	1	2	2	2.0	D	2	D2	D3	6	5	Communications plan subject to annual review.	Communications plan reviewed annually by 30 September	
						Adequate reporting systems	2	3	2	1	2	2	2.0	D	2	D2	D3	6	5	Reporting systems reviewed annually	Reviewed as part of Fire Response Plan review by 30 September	
A treasured environment which we care for and which supports us now and into the future	6.1 We have an informed community caring for the environment. 6.2 We have a healthy, safe and accessible built environment. 6.3 We have an environment protected from the negative effects of human activities	Environment	Effective management of and recovery from rural fire emergencies	Adequately defined and documented processes	2	3	2	2	2	2	2	2.1	E	2	E2	E3	5	4	Rural fire response plan in place and subject to bi-annual review	Rural fire response plan in place and subject to annual review by 30 September. Operational Debrief and Review procedures are activated when there are operational shortcomings, personnel injury, lessons can be learnt, significant fire suppression costs and large areas burnt		
		Accessibility		Adequate training of response personnel	3	3	5	2	2	3	2	2.9	D	3	D3	D5	5	3	Annual training programmes for all personnel and annual simulated exercise	Training programmes for all personnel and simulated exercises by 31 January		
		Sustainability																				

NAME: SOUTHERN RURAL FIRE AUTHORITY - RISK MANAGEMENT		CONSEQUENCES											WEIGHTED VALUE	LIKELIHOOD	Rounded weighted value	Average Code	Peak code	WT AVE IMPACT	WT PK IMPACT	PERFORMANCE MEASURES	TARGETS	NOTES	
Community Outcome	Immediate Outcome (from 'Our Way Southland')	Core Value	Indicative Success Measures	Caused By	Corporate Image	Environmental	Health and Safety	Loss of Service	Social/Cultural	Economic 3rd party	Economic SRFA												
A well educated and skilled community continually seeking further opportunities to learn	7.1 We have accessible learning opportunities. 7.2 We have high quality learning opportunities available to meet community needs and demands. 7.3 We deliver innovative, integrated and effective learning programmes. 7.4 We have a culture of continuous learning	Customer focus	Effective management of and recovery from rural fire emergencies	Effective rural fire publicity and education programmes	2	2	4	1	1	1	1	1.7	E	2	E2	E4	5	3	Communications plan subject to ongoing review.	Coordinated local and national emergency preparedness awareness programmes delivered			
		Accessibility		Community support	2	2	4	1	1	1	1	1.7	E	2	E2	E4	5	3	Compliance with burning requirements	100 % compliance			
		Quality																					

**Southern Rural Fire Committee
Prospective Financial Statements
For the period 2010-2013**

Prospective Statement of Financial Performance

	Forecast 2009/2010	Budget 2010/2011	Budget 2011/2012	Budget 2012/2013
<u>Income</u>				
Grants	116,291	129,541	145,362	131,451
Levies	518,232	562,375	610,791	663,491
Fire Suppression Recoveries	168,911	172,914	178,620	184,514
Other Income	6,000	5,240	5,413	5,592
	809,434	870,070	940,186	985,049
Interest	4,000	5,000	5,000	5,000
	813,434	875,070	945,186	990,049
<u>Less Expenditure</u>				
Accounting	4,050	4,600	4,752	4,909
Administration	43,710	44,281	45,742	47,252
Bad Debts	-	-	-	-
Depreciation	58,096	94,195	104,935	113,602
Equipment	122,062	112,892	116,618	120,466
Fire Prevention	3,536	6,812	7,037	7,269
Fire Suppression Costs	153,555	157,194	162,382	167,740
Insurance	21,643	28,649	29,595	30,571
Mapping	2,024	11,048	4,183	4,321
Personnel	202,158	295,800	293,901	303,600
Publicity	31,083	8,860	9,152	9,454
Training	108,349	120,821	124,808	128,927
Volunteer Rural Fire Forces	25,356	25,719	26,238	16,774
Weather Stations	3,536	3,572	3,690	3,812
	779,158	914,444	933,032	958,696
NET SURPLUS/(DEFICIT)	34,276	(39,373)	12,154	31,353

Prospective Statement of Changes in Equity

	Forecast 2009/2010	2010/2011	2011/2012	2012/2013
Total Equity at the beginning of the year	994,651	1,028,927	989,554	1,001,707
Net Surplus/(Deficit)	34,276	(39,373)	12,154	31,353
ENDING EQUITY	1,028,927	989,554	1,001,707	1,033,060

Prospective Statement of Financial Position

	Notes	Forecast 2009/2010	2010/2011	2011/2012	2012/2013
<u>Equity and Reserves</u>					
Accumulated Funds		994,651	1,028,927	989,554	1,001,707
Net Surplus		34,276	(39,373)	12,154	31,353
TOTAL EQUITY		1,028,927	989,554	1,001,707	1,033,060
<i>Represented by:</i>					
<u>Current Assets</u>					
Cash & Cash Equivalents		121,413	13,735	7,424	24,478
Accounts Receivable		263,443	263,443	263,443	263,443
Prepayments		3,210	3,210	3,210	3,210
Tax Receivable		50,142	50,142	50,142	50,142
		438,208	330,530	324,219	341,273
<u>Non-Current Assets</u>					
Fixed Assets		888,077	956,382	974,847	989,145
Prepayments		-	-	-	-
Total Assets		1,326,285	1,286,912	1,299,065	1,330,418
<u>Less Current Liabilities</u>					
Accounts Payable		95,313	95,313	95,313	95,313
Income Received in Advance		19,250	19,250	19,250	19,250
Accrued Employee Entitlements		39,657	39,657	39,657	39,657
Accrued Payments		22,004	22,004	22,004	22,004
DOC payments in advance		95,749	95,749	95,749	95,749
CTOS Loan		25,385	25,385	25,385	25,385
Total Liabilities		297,358	297,358	297,358	297,358
NET ASSETS		1,028,927	989,554	1,001,707	1,033,060

Notes to the Accounts

	Forecast 2009/2010	2010/2011	2011/2012	2012/2013
1 <u>Income</u>				
<u>Grants</u>				
NRFA Grant (Clothing for Volunteers)	6,142	6,288	6,495	6,710
NRFA Grant (Fire Appliance)	24,400	21,250	36,500	-
NRFA Grant (Enlarged RFD)	45,000	91,000	91,000	91,000
Other Grants	30,000	-	-	22,000
Training Subsidy	10,749	11,004	11,367	11,742
	116,291	129,541	145,362	131,451
<u>Interest</u>	4,000	5,000	5,000	5,000
<u>Levies</u>				
Department of Conservation Levies	86,808	94,621	103,137	112,419
Department of Conservation Levies - In Kind	37,672	38,565	39,838	41,152
Forest Members	130,931	142,715	155,559	169,559
Gore District Council Levies	41,965	45,742	49,859	54,346
Invercargill City Council Levies	47,960	52,276	56,981	62,110
Southland District Council Levies	172,896	188,457	205,418	223,905
	518,232	562,375	610,791	663,491
<u>Fire Suppression Recoveries</u>	168,911	172,914	178,620	184,514
<u>Other Income</u>				
Outsider Contract Work	6,000	5,240	5,413	5,592
	813,434	875,070	945,186	990,049

	Forecast 2009/2010	2010/2011	2011/2012	2012/2013
2 Expenditure				
<u>Accounting</u>				
Audit Fees	4,050	4,600	4,752	4,909
Monthly Account Charge	-	-	-	-
	4,050	4,600	4,752	4,909
<u>Administration</u>				
Bank fees	256	262	271	280
Legal fees	3,000	1,000	1,033	1,067
Donations Made	-	-	-	-
Printing	2,047	1,000	1,033	1,067
SDC Fees	36,428	40,000	41,320	42,684
Phone Book Entries	1,570	1,600	1,653	1,707
Stamps & Stationery	409	419	433	447
	43,710	44,281	45,742	47,252
<u>Equipment</u>				
Equipment Purchases (Non Capital)	18,000	16,767	17,321	17,892
Hose Cleaning and Repairs	10,237	10,480	10,825	11,183
Inspections	1,024	1,048	1,083	1,118
Servicing and Maintenance	9,213	6,000	6,198	6,403
Vehicle Running and Maintenance	58,351	59,734	61,705	63,741
VFB Equipment Housing/Maintenance Grants	10,237	10,480	10,825	11,183
Protective Clothing	15,000	8,384	8,660	8,946
	122,062	112,892	116,618	120,466
<u>Fire Prevention</u>				
Pagers and Message Centre	1,536	1,572	1,624	1,677
Phone/Fax Expenses	-	-	-	-
Standby Costs	-	3,144	3,248	3,355
Fire Research Grant	2,000	2,096	2,165	2,237
	3,536	6,812	7,037	7,269
<u>Fire Suppression</u>				
	153,555	157,194	162,382	167,740
<u>Insurance</u>				
ACC/Accident	989	2,096	2,165	2,237
Death and Disability	2,432	3,200	3,306	3,415
Professional Indemnity	2,463	3,353	3,464	3,578
Public Liability and VRFF	15,759	20,000	20,660	21,342
	21,643	28,649	29,595	30,571
<u>Mapping</u>				
Mapping Updates	1,024	1,048	1,083	1,118
Wildfire Threat Analysis	1,000	10,000	3,100	3,202
	2,024	11,048	4,183	4,321
<u>Personnel</u>				
Meetings and Conferences	8,190	20,000	9,000	9,297
Office Phone and Cellphone	3,583	4,800	4,958	5,122
Vehicle Running	20,474	30,000	30,990	32,013
Salary and Allowances	168,911	241,000	248,953	257,168
Office Establishment	1,000	-	-	-
Casual Projects	-	-	-	-
	202,158	295,800	293,901	303,600

	Forecast 2009/2010	2010/2011	2011/2012	2012/2013
<u>Publicity</u>				
General Publicity/Advertising	4,500	4,192	4,330	4,473
Otago RRFC	1,536	1,572	1,624	1,677
Permits	23,000	1,000	1,033	1,067
Signs	2,047	2,096	2,165	2,237
	31,083	8,860	9,152	9,454
<u>Training</u>				
Doc Staff Training - In Kind	37,672	38,565	39,838	41,152
CIMS - National	2,098	2,096	2,165	2,237
Crew Leader	4,095	4,192	4,330	4,473
Fire Fighter Training	4,097	500	517	534
FRSITO Assessment Costs	50	105	108	112
Intermediate Fire Behaviour	2,559	2,620	2,706	2,796
Sector Supervisor	2,252	2,500	2,583	2,668
Training General	8,000	8,000	8,264	8,537
Health and Fitness Programme	7,678	6,500	6,715	6,936
VRFF Grants	10,000	12,000	12,396	12,805
Manage Ground Operations	-	3,144	3,248	3,355
Forestry Contractors	10,000	10,480	10,825	11,183
Invercargill CC	6,142	6,500	6,715	6,936
RFO	2,000	2,620	2,706	2,796
Southroads	6,142	6,500	6,715	6,936
Prescribed Burning	4,724	2,000	2,066	2,134
Fulton Hogan	-	6,500	6,715	6,936
Fire Investigation	-	1,500	1,550	1,601
Lead Ground Support	-	4,000	4,132	4,268
Works Infrastructure	840	500	517	534
	108,349	120,821	124,808	128,927
<u>Volunteer Rural Fire Forces</u>				
Depot Operations	15,356	15,719	16,238	16,774
Pager Turnout System Upgrade	10,000	10,000	10,000	-
	25,356	25,719	26,238	16,774
<u>Weather Stations</u>				
Phone Line Rental	1,536	1,572	1,624	1,677
RAWS Maintenance	2,000	2,000	2,066	2,134
	3,536	3,572	3,690	3,812
<u>Depreciation</u>				
	58,096	94,195	104,935	113,602
	779,158	914,444	933,032	958,696

Reconciliation of Statement of Financial Performance

	Forecast 2009/2010	2010/2011	2011/2012	2012/2013
Surplus/(Deficit) after Depreciation	34,276	(39,373)	12,154	31,353
Made up of as follows				
Cash	92,372	54,822	117,089	144,955
Depreciation	(58,096)	(94,195)	(104,935)	(113,602)
Doc (in Kind) Received	37,672	38,565	39,838	41,152
Less Doc (in Kind) Expense	(37,672)	(38,565)	(39,838)	(41,152)
	34,276	(39,373)	12,154	31,353
 CASH BALANCE				
Operating Bank Account-Opening	56,169	90,445	51,072	63,225
Surplus/(Deficit) after Depreciation	34,276	(39,373)	12,154	31,353
Total	90,445	51,072	63,225	94,578
 On-call Account	171,671	30,967	(37,338)	(55,803)
Depreciation	58,096	94,195	104,935	113,602
Asset Purchases	(198,800)	(162,500)	(123,400)	(127,900)
Total	30,967	(37,338)	(55,803)	(70,101)
 NET CASH BALANCE	121,412	13,734	7,423	24,477

Prospective Statement of Cashflows

Cashflow from Operating Activities

Cash was provided from:

Receipts	771,762	880,070	900,348	943,896
Interest Received	4,000	5,000	5,000	5,000
	<u>775,762</u>	<u>885,070</u>	<u>905,348</u>	<u>948,896</u>

Cash was disbursed to:

Suppliers & Employees	673,390	820,249	778,259	803,942
Net GST Movement	-	-	-	-
	<u>673,390</u>	<u>820,249</u>	<u>778,259</u>	<u>803,942</u>

Net In (Out) Flow from Operations **102,372** **64,822** **127,089** **144,955**

Cashflow from Investing

Cash was disbursed to:

Purchase of Property, Plant & Equipment	198,800	162,500	123,400	127,900
---	---------	---------	---------	---------

Net In (Out) Flow from Investing **(198,800)** **(162,500)** **(123,400)** **(127,900)**

Cashflow from Financing Activities

Cash was provided from:

Borrowings	-	-	-	-
------------	---	---	---	---

Cash was disbursed to:

Repayment of Loans	10,000	10,000	10,000	-
--------------------	--------	--------	--------	---

Net In (Out) Flow from Financing **(10,000)** **(10,000)** **(10,000)** **-**

Net Increase (Decrease) in Cash (106,428) (107,678) (6,311) 17,055

Add Opening Balance 227,840 121,412 13,734 7,423

Closing Cash Balance 121,412 13,734 7,423 24,477

Represented by:

Cash & Bank 90,445 51,072 63,225 94,578

Short Term Deposits 30,967 (37,338) (55,803) (70,101)

121,412 **13,734** **7,423** **24,477**

Final Actuals 2007/08	Final Actuals 2008 /09	PARTICULARS	Forecast 2009 /10	Inflation Rate/ % Increase										
					2010 /11	2011 /12	2012 /13	2013 /14	2014 /15	2015 /16	2016 /17	2017 /18	2018 /19	2019 / 20
		FIRE SUPPRESSION RECOVERIES												
182,285	536,947	Fire Cost Recovery	168,911	3.30%	172,914	178,620	184,514	190,603	196,893	203,391	210,103	217,036	224,198	231,597
182,285	536,947		168,911		172,914	178,620	184,514	190,603	196,893	203,391	210,103	217,036	224,198	231,597
		GRANTS												
6,492	5,932	NRFA Grant (Clothing & equipment)	6,142	3.30%	6,288	6,495	6,710	6,931	7,160	7,396	7,640	7,892	8,153	8,422
77,814	82,442	NRFA Grant (Fire Appliance)	24,400		21,250	36,500	-	13,000	13,000	-	-	-	-	-
-	-	NRFA Grant (Enlarged RFD) for 5 yrs	45,000		91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	45,000
17,992	23,156	Training Subsidy	10,749	3.30%	11,004	11,367	11,742	12,129	12,530	12,943	13,370	13,811	14,267	14,738
44,949	64,957	Other Grants	30,000		-	-	22,000	-	-	-	-	-	-	-
147,247	176,487		116,291		129,541	145,362	131,451	123,060	123,689	111,339	112,010	112,704	113,420	68,160
14,420	5,652	INTEREST	4,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
			4,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
		LEVIES												
		% Increase			9.00%	9.00%	9.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
72,400	79,640	DOC	86,808		94,621	103,137	112,419	115,229	118,110	121,063	124,089	127,192	130,371	133,631
108,749	120,680	Forest Members	130,931		142,715	155,559	169,559	173,798	178,143	182,597	187,162	191,841	196,637	201,553
35,000	38,500	GDC	41,965		45,742	49,859	54,346	55,705	57,097	58,525	59,988	61,487	63,025	64,600
40,000	44,000	ICC	47,960		52,276	56,981	62,110	63,662	65,254	66,885	68,557	70,271	72,028	73,829
144,200	158,620	SDC	172,896		188,457	205,418	223,905	229,503	235,241	241,122	247,150	253,328	259,662	266,153
400,349	441,440		480,560		523,810	570,953	622,339	637,898	653,845	670,191	686,946	704,120	721,723	739,766
		LEVIES IN KIND												
27,940	29,120	DOC in Kind	37,672	3.30%	38,565	39,838	41,152	42,510	43,913	45,362	46,859	48,406	50,003	51,653
27,940	29,120		37,672		38,565	39,838	41,152	42,510	43,913	45,362	46,859	48,406	50,003	51,653
		OTHER INCOME												
-	98,362	Donations	-	3.30%	-	-	-	-	-	-	-	-	-	-
18,014	111,078	Outsider Contract Work	6,000	3.30%	5,240	5,413	5,592	5,776	5,967	6,164	6,367	6,577	6,794	7,018
18,014	209,440		6,000		5,240	5,413	5,592	5,776	5,967	6,164	6,367	6,577	6,794	7,018
790,255	1,399,086	TOTAL INCOME	813,434		875,070	945,186	990,049	1,004,848	1,029,307	1,041,447	1,067,285	1,093,842	1,121,138	1,103,193
		LESS EXPENSES												
		ACCOUNTING												
4,049	4,576	Audit Fees	4,050	3.30%	4,600	4,752	4,909	5,071	5,238	5,411	5,589	5,774	5,964	6,161
4,049	4,576		4,050		4,600	4,752	4,909	5,071	5,238	5,411	5,589	5,774	5,964	6,161
		ADMINISTRATION												
381	1,281	Legal costs	3,000	3.30%	1,000	1,033	1,067	1,102	1,139	1,176	1,215	1,255	1,297	1,339
3,296	499	Printing	2,047	3.30%	1,000	1,033	1,067	1,102	1,139	1,176	1,215	1,255	1,297	1,339
26	231	Bank Charges	256	3.30%	262	271	280	289	298	308	318	329	340	351
32,593	30,838	Secretarial Services	36,428	3.30%	40,000	41,320	42,684	44,092	45,547	47,050	48,603	50,207	51,864	53,575
2,296	114	Phone Book Entries (x2)	1,570	3.30%	1,600	1,653	1,707	1,764	1,822	1,882	1,944	2,008	2,075	2,143
1,423	1,557	Stamps & Stationary	409	3.30%	419	433	447	462	477	493	509	526	544	561
40,015	34,520		43,710		44,281	45,742	47,252	48,811	50,422	52,086	53,805	55,580	57,415	59,309
		EQUIPMENT												
12,503	8,532	Equipment Purchases (Non-Capital)	18,000	3.30%	16,767	17,321	17,892	18,483	19,093	19,723	20,374	21,046	21,740	22,458
2,912	7,547	Hose Cleaning & Repairs	10,237	3.30%	10,480	10,825	11,183	11,552	11,933	12,327	12,733	13,154	13,588	14,036
37	138	Inspections	1,024	3.30%	1,048	1,083	1,118	1,155	1,193	1,233	1,273	1,315	1,359	1,404
3,165	3,272	Servicing & Maintenance	9,213	3.30%	6,000	6,198	6,403	6,614	6,832	7,058	7,290	7,531	7,780	8,036
62,957	83,514	Vehicle Running & Maintenance	58,351	3.30%	59,734	61,705	63,741	65,845	68,018	70,262	72,581	74,976	77,450	80,006
7,423	6,573	VFB equipment housing/maintenance grants	10,237	3.30%	10,480	10,825	11,183	11,552	11,933	12,327	12,733	13,154	13,588	14,036
7,572	18,802	Protective Clothing	15,000	3.30%	8,384	8,660	8,946	9,241	9,546	9,861	10,187	10,523	10,870	11,229
96,569	128,378		122,062		112,892	116,618	120,466	124,441	128,548	132,790	137,172	141,699	146,375	151,205

		FIRE PREVENTION												
-	392	Daily Fire Danger												
983	1,283	Pagers & Message Centre	1,536	3.30%	1,572	1,624	1,677	1,733	1,790	1,849	1,910	1,973	2,038	2,105
661	878	Standby Costs	-	3.30%	3,144	3,248	3,355	3,466	3,580	3,698	3,820	3,946	4,076	4,211
2,009	1,000	Fire Research Grant	2,000	3.30%	2,096	2,165	2,237	2,310	2,387	2,465	2,547	2,631	2,718	2,807
3,653	3,553		3,536		6,812	7,037	7,269	7,509	7,756	8,012	8,277	8,550	8,832	9,124
167,599	489,497	FIRE SUPPRESSION	153,555	3.30%	157,194	162,382	167,740	173,276	178,994	184,901	191,002	197,305	203,816	210,542
167,599	489,497		153,555		157,194	162,382	167,740	173,276	178,994	184,901	191,002	197,305	203,816	210,542
		INSURANCE												
1,319	1,039	ACC/Accident	989	3.30%	2,096	2,165	2,237	2,310	2,387	2,465	2,547	2,631	2,718	2,807
2,280	2,337	Death & Disability	2,432	3.30%	3,200	3,306	3,415	3,527	3,644	3,764	3,888	4,017	4,149	4,286
2,894	656	Professional Indemnity	2,463	3.30%	3,353	3,464	3,578	3,697	3,819	3,945	4,075	4,209	4,348	4,492
9,969	17,600	Public Liability, Assets & VRRF	15,759	3.30%	20,000	20,660	21,342	22,046	22,774	23,525	24,301	25,103	25,932	26,788
			-		-	-	-	-	-	-	-	-	-	-
16,462	21,632		21,643		28,649	29,595	30,571	31,580	32,622	33,699	34,811	35,960	37,147	38,372
		MAPPING												
-	1,885	Mapping updates	1,024	3.30%	1,048	1,083	1,118	1,155	1,193	1,233	1,273	1,315	1,359	1,404
-	-	Wildfire Threat Analysis - rerun & RAMS	1,000	3.30%	10,000	3,100	3,202	3,308	3,417	3,530	3,646	3,767	3,891	4,019
-	1,885		2,024		11,048	4,183	4,321	4,463	4,610	4,763	4,920	5,082	5,250	5,423
		PERSONNEL												
14,060	12,150	Meetings & Conferences - staff	8,190	3.30%	20,000	9,000	9,297	9,604	9,921	10,248	10,586	10,936	11,297	11,669
2,303	4,526	Office Phone & Cellphones	3,583	3.30%	4,800	4,958	5,122	5,291	5,466	5,646	5,832	6,025	6,224	6,429
3,820	-	Office Establishment	1,000	3.30%	-	-	-	-	-	-	-	-	-	-
24,718	21,526	Vehicle Running - staff x 3	20,474	3.30%	30,000	30,990	32,013	33,069	34,160	35,288	36,452	37,655	38,898	40,181
169,756	148,225	Salary & Allowances	168,911	3.30%	241,000	248,953	257,168	265,655	274,422	283,478	292,832	302,496	312,478	322,790
214,657	186,427		202,158		295,800	293,901	303,600	313,619	323,968	334,659	345,703	357,111	368,896	381,070
		PUBLICITY												
3,542	2,890	General Publicity/Advertising	4,500	3.30%	4,192	4,330	4,473	4,621	4,773	4,931	5,093	5,261	5,435	5,614
-	-	Otago/Southland RRFC	1,536	3.30%	1,572	1,624	1,677	1,733	1,790	1,849	1,910	1,973	2,038	2,105
1,476	3,070	Permits	23,000	3.30%	1,000	1,033	1,067	1,102	1,139	1,176	1,215	1,255	1,297	1,339
2,918	962	Signs	2,047	3.30%	2,096	2,165	2,237	2,310	2,387	2,465	2,547	2,631	2,718	2,807
7,936	6,922		31,083		8,860	9,152	9,454	9,766	10,088	10,421	10,765	11,120	11,487	11,866
		TRAINING												
356	1,262	CIMS - National	2,098	3.30%	2,096	2,165	2,237	2,310	2,387	2,465	2,547	2,631	2,718	2,807
10,385	2,965	Crew Leader	4,095	3.30%	4,192	4,330	4,473	4,621	4,773	4,931	5,093	5,261	5,435	5,614
28,087	29,120	DOC Staff Training	37,672	3.30%	38,565	39,838	41,152	42,510	43,913	45,362	46,859	48,406	50,003	51,653
2,220	4,765	Forestry Contractors	10,000	3.30%	10,480	10,825	11,183	11,552	11,933	12,327	12,733	13,154	13,588	14,036
3,234	3,609	Southroads	6,142	3.30%	6,500	6,715	6,936	7,165	7,401	7,646	7,898	8,159	8,428	8,706
7,072	7,943	Works Infrastructure	840	3.30%	500	517	534	551	569	588	608	628	648	670
8,670	7,050	Invercargill CC	6,142	3.30%	6,500	6,715	6,936	7,165	7,401	7,646	7,898	8,159	8,428	8,706
-	-	Fulton Hogan	-	3.30%	6,500	6,715	6,936	7,165	7,401	7,646	7,898	8,159	8,428	8,706
6,102	16	Fire Fighter Training	4,097	3.30%	500	517	534	551	569	588	608	628	648	670
-	-	Fire Investigation	-	3.30%	1,500	1,550	1,601	1,653	1,708	1,764	1,823	1,883	1,945	2,009
-	-	Fire Training Simulator/Sand Table	-	3.30%	-	-	-	-	-	-	-	-	-	-
398	-	FRSITO Assessment Costs	50	3.30%	105	108	112	116	119	123	127	132	136	140
1,765	842	RFO	2,000	3.30%	2,620	2,706	2,796	2,888	2,983	3,082	3,183	3,288	3,397	3,509
-	-	Intermediate Fire Behaviour	2,559	3.30%	2,620	2,706	2,796	2,888	2,983	3,082	3,183	3,288	3,397	3,509
-	-	Resource Unit Leader	-	3.30%	-	-	-	-	-	-	-	-	-	-
6,740	-	Manage ground operations	-	3.30%	3,144	3,248	3,355	3,466	3,580	3,698	3,820	3,946	4,076	4,211
1,676	-	Prescribed Burning	4,724	3.30%	2,000	2,066	2,134	2,205	2,277	2,353	2,430	2,510	2,593	2,679
-	4,060	Sector Supervisor - Initial Attack IC	2,252	3.30%	2,500	2,583	2,668	2,756	2,847	2,941	3,038	3,138	3,241	3,348
21,856	8,317	Training General	8,000	3.30%	8,000	8,264	8,537	8,818	9,109	9,410	9,721	10,041	10,373	10,715
8,737	8,321	VRRF Grants	10,000	3.30%	12,000	12,396	12,805	13,228	13,664	14,115	14,581	15,062	15,559	16,073
-	-	Lead ground support & supervise aircraft ops	-	3.30%	4,000	4,132	4,268	4,409	4,555	4,705	4,860	5,021	5,186	5,358
368	6,119	Health & Fitness Programme	7,678	3.30%	6,500	6,715	6,936	7,165	7,401	7,646	7,898	8,159	8,428	8,706
107,666	84,389		108,349		120,821	124,808	128,927	133,181	137,576	142,116	146,806	151,651	156,655	161,825

VOLUNTEER RURAL FIRE FORCES														
13,904	17,492	Depot Operations & Maintenance	15,356	3.30%	15,719	16,238	16,774	17,328	17,899	18,490	19,100	19,731	20,382	21,054
-	-	Pager turnout system upgrade	10,000	3.30%	10,000	10,000	-	-	-	-	-	-	-	-
13,904	17,492		25,356		25,719	26,238	16,774	17,328	17,899	18,490	19,100	19,731	20,382	21,054
WEATHER STATIONS														
883	1,074	Phone Line Rental	1,536	3.30%	1,572	1,624	1,677	1,733	1,790	1,849	1,910	1,973	2,038	2,106
4,619	3,160	RAWS Maintenance	2,000	3.30%	2,000	2,066	2,134	2,205	2,277	2,353	2,430	2,510	2,593	2,679
5,502	4,234		3,536		3,572	3,690	3,812	3,937	4,067	4,202	4,340	4,483	4,631	4,784
-	7,295	Fair Value Adjustment to Borrowings												
-	7,295													
678,012	986,274	TOTAL EXPENSES	721,062		820,249	828,097	845,094	872,982	901,791	931,550	962,291	994,046	1,026,850	1,060,736
112,243	412,812	SURPLUS/(DEFICIT) BEFORE DEPRECIATION	92,372		54,822	117,089	144,955	131,865	127,517	109,897	104,994	99,795	94,288	42,457
Less: Depreciation														
1,492	-	- Capital Acquisitions	-		-	-	-	-	-	-	-	-	-	-
305	250	- Furniture & Fittings	250		168	138	113	93	76	62	51	42	34	28
27,163	20,913	- Plant	20,948		14,960	10,518	11,088	12,593	11,124	10,082	9,334	8,791	8,394	8,100
24,773	32,160	- Vehicles	32,313		71,743	87,248	95,650	102,174	107,217	115,841	127,346	143,660	144,457	137,456
1,325	4,585	- Buildings	4,585		7,324	7,031	6,750	6,480	6,221	5,972	5,733	5,504	5,284	5,072
55,058	57,908		58,096		94,195	104,935	113,602	121,340	124,638	131,958	142,465	157,997	158,169	150,657
57,185	354,904	SURPLUS/(DEFICIT) AFTER DEPRECIATION	34,276		(39,373)	12,154	31,353	10,525	2,879	(22,061)	(37,471)	(58,202)	(63,881)	(108,199)
LESS: ASSET PURCHASES														
		Fire Appliance			-	-	-	-	-	-	-	-	-	-
		Utility Vehicle(new)	-		40,000	41,000	42,000	-	-	45,000	46,000	47,000	-	-
		Utility Vehicle (2nd hand)	48,800		42,500	-	-	26,000	26,000	-	-	-	-	-
		Blackmount new depot (Fire Depot)	70,000		-	-	-	-	-	-	-	-	-	-
		Water Tanker	80,000		80,000	82,400	85,900	87,500	90,000	92,700	95,500	98,400	101,400	-
		Radio Upgrade			-	-	108,000	-	-	-	-	-	-	-
			198,800		162,500	123,400	127,900	113,500	116,000	137,700	141,500	145,400	101,400	-
		SURPLUS/(DEFICIT) AFTER DEPRECIATION AND ASSET PURCHASES	(164,524)		(201,873)	(111,246)	(96,547)	(102,975)	(113,121)	(159,761)	(178,971)	(203,602)	(165,281)	(108,199)

Southern Rural Fire Committee

Fixed Asset & Depreciation Schedule Budget

	Cost	Depn Rate	method	Rate	Depn	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	Closing									
						Closing/ (Opening for '10/'11)	Closing/ (Opening for '11/'12)	Closing/ (Opening for '12/'13)	Closing/ (Opening for '13/'14)	Closing/ (Opening for '14/'15)	Closing/ (Opening for '15/'16)	Closing/ (Opening for '16/'17)	Closing/ (Opening for '17/'18)	Closing/ (Opening for '18/'19)	Closing/ (Opening for '19/'20)											
Furniture & Fittings																										
Office Equipment	3,323	18 DV		0.18	205	934	168	766	138	628	113	515	93	422	76	346	62	284	51	233	42	191	34	157	28	128
Vehicles																										
Toyota Hilux 1999	25,000	26 DV	DV	0.26	1,067	3,038	790	2,248	584	1,663	432	1,231	320	911	237	674	175	499	130	369	96	273	71	202	53	150
Mitsubishi D Cab 2005 (july)	37,197	26 DV	DV	0.26	2,985	8,496	2,209	6,287	1,635	4,652	1,210	3,443	895	2,548	662	1,885	490	1,395	363	1,032	268	764	199	565	147	418
Mitsubishi Triton 2006 (august)	33,467	26 DV	DV	0.26	3,629	10,330	2,686	7,644	1,987	5,656	1,471	4,186	1,088	3,097	805	2,292	596	1,696	441	1,255	326	929	241	687	179	509
Isuzu Fire Appliance (Oct 06)	115,594	5 SL	SL	0.05	5,780	85,732	5,780	79,952	5,780	74,173	5,780	68,393	5,780	62,613	5,780	56,833	5,780	51,054	5,780	45,274	5,780	39,494	5,780	33,715	5,780	27,935
Isuzu NPS400 truck (Fire truck)	67,587	5 SL	SL	0.05	3,379	59,702	3,379	56,323	3,379	52,943	3,379	49,564	3,379	46,184	3,379	42,805	3,379	39,426	3,379	36,046	3,379	32,667	3,379	29,288	3,379	25,908
Fire Fighting body for NPS 400 truck (Fire Truck)	38,105	5 SL	SL	0.05	1,905	33,659	1,905	31,754	1,905	29,849	1,905	27,944	1,905	26,038	1,905	24,133	1,905	22,228	1,905	20,323	1,905	18,417	1,905	16,512	1,905	14,607
WAJAX BB-4 Pumpset NFS Type (Fire truck)	6,822	5 SL	SL	0.05	341	6,026	341	5,685	341	5,344	341	5,003	341	4,661	341	4,320	341	3,979	341	3,638	341	3,297	341	2,956	341	2,615
1996 Ford Louis UC6854 Truck EPC727	16,000	5 SL	SL	0.05	800	13,013	800	12,213	800	11,413	800	10,613	800	9,813	800	9,013	800	8,213	800	7,413	800	6,613	800	5,813	800	5,013
1998 Ford Louis XA3765	18,000	5 SL	SL	0.05	900	15,420	900	14,520	900	13,620	900	12,720	900	11,820	900	10,920	900	10,020	900	9,120	900	8,220	900	7,320	900	6,420
NZFS Fire vehicle accessories (Fire truck)	1,338	5 SL	SL	0.05	67	1,182	67	1,115	67	1,048	67	981	67	914	67	847	67	781	67	714	67	647	67	580	67	513
Repainting/Repair Ford lous	7,560	5 SL	SL	0.05	378	6,640	378	6,262	378	5,884	378	5,506	378	5,128	378	4,750	378	4,372	378	3,994	378	3,616	378	3,238	378	2,860
Fire truck Tank & Pump Deck	29,440	5 SL	SL	0.05	1,472	25,858	1,472	24,386	1,472	22,914	1,472	21,442	1,472	19,970	1,472	18,498	1,472	17,026	1,472	15,554	1,472	14,082	1,472	12,610	1,472	11,138
Red LED mini Bar/Red Grill light	4,559	5 SL	SL	0.05	228	4,004	228	3,776	228	3,548	228	3,320	228	3,092	228	2,864	228	2,637	228	2,409	228	2,181	228	1,953	228	1,725
1996 Ford Louis Tanker and Additions EPC727	20,580	5 SL	SL	0.05	1,029	18,951	1,029	17,922	1,029	16,893	1,029	15,864	1,029	14,835	1,029	13,806	1,029	12,777	1,029	11,748	1,029	10,719	1,029	9,690	1,029	8,661
1998 Ford Louis Tanker and Additions - XA3765	56,333	5 SL	SL	0.05	2,817	53,047	2,817	50,231	2,817	47,414	2,817	44,597	2,817	41,781	2,817	38,964	2,817	36,147	2,817	33,331	2,817	30,514	2,817	27,698	2,817	24,881
2008 Isuzu NPS400 - EWR642	124,566	12 DV	DV	0.12	14,350	105,233	12,628	92,605	11,113	81,492	9,779	71,713	8,606	63,108	7,573	55,535	6,664	48,871	5,864	43,006	5,161	37,845	4,541	33,304	3,996	29,308
1981 Fuller Trailer 72LLU	500	26DV	DV	0.26	96	274	71	203	53	150	39	111	29	82	21	61	16	45	12	33	9	25	6	18	5	13
1998 Ford N1418 - RD982	10,000	5 SL	SL	0.05	500	9,000	500	8,500	500	8,000	500	7,500	500	7,000	500	6,500	500	6,000	500	5,500	500	5,000	500	4,500	500	4,000
Water Tanker - Te Anau VFB (January '10)	80,000	10 SL	SL	0.10	4,000	76,000	8,000	68,000	8,000	60,000	8,000	52,000	8,000	44,000	8,000	36,000	8,000	28,000	8,000	20,000	8,000	12,000	8,000	4,000	8,000	4,000
Blackmount ute 24400 & Beaumont ute 24400 re-chassis	48,800	26 DV	DV	0.26	6,344	42,456	11,039	31,417	8,169	23,249	6,045	17,204	4,473	12,731	3,310	9,421	2,449	6,972	1,813	5,159	1,341	3,818	993	2,825	735	2,091
Utility - new position (July 2010)	40,000	26 DV	DV	0.26		5,200	34,800	9,048	25,752	6,696	19,056	4,955	14,102	3,666	10,435	2,713	7,722	2,008	5,714	1,486	4,229	1,099	3,129	814	2,316	
Water Tanker - Riversdale VFB (January '11)	80,000	10 SL	SL	0.10		4,000	76,000	8,000	68,000	8,000	60,000	8,000	52,000	8,000	44,000	8,000	36,000	8,000	28,000	8,000	20,000	8,000	12,000	8,000	4,000	
Utility - GarstonVRF re-chassis -Jan'11	42,500	26 DV	DV	0.26		5,525	36,975	9,614	27,362	7,114	20,248	5,264	14,983	3,896	11,088	2,883	8,205	2,133	6,072	1,579	4,493	1,168	3,325	864	2,460	
Water Tanker - Hedgehope VRF (January '12)	82,400	10 SL	SL	0.10		4,120	78,280	8,240	70,040	8,240	61,800	8,240	53,560	8,240	45,320	8,240	37,080	8,240	28,840	8,240	20,600	8,240	12,360	8,240	12,360	
Utility - new PRFO (Jan 12)	41,000	26 DV	DV	0.26		5,330	35,670	9,274	26,396	6,863	19,533	5,079	14,454	3,758	10,696	2,781	7,915	2,058	5,857	1,523	4,334	1,127	3,207	1,127	3,207	
Water Tanker - Lumsden (Jan '13)	85,900	10 SL	SL	0.10		4,295	81,605	8,590	73,015	8,590	64,425	8,590	55,835	8,590	47,245	8,590	38,655	8,590	30,065	8,590	21,475	8,590	12,885	8,590	4,295	
Utility - new DPRFO (Jan '13)	42,000	26 DV	DV	0.26		5,460	36,540	9,500	27,040	7,030	20,009	5,202	14,807	3,850	10,957	2,849	8,108	2,108	6,000	1,560	4,440	1,560	4,440	1,560	4,440	
Water Tanker - Tapanui E/one (Jan '14)	87,500	10 SL	SL	0.10		4,375	83,125	8,750	74,375	8,750	65,625	8,750	56,875	8,750	48,125	8,750	39,375	8,750	30,625	8,750	21,875	8,750	13,125	8,750	5,375	
Utility - Milford Sound (Rechassis) -Jan'14	26,000	26 DV	DV	0.26		3,380	22,620	5,881	16,739	4,352	12,387	3,221	9,166	2,383	6,783	1,764	5,019	1,305	3,714	1,305	3,714	1,305	3,714	1,305	3,714	
Water Tanker - 4wd Naseby E/one (Jan '15)	90,000	10 SL	SL	0.10		4,500	85,500	9,000	76,500	9,000	67,500	9,000	58,500	9,000	49,500	9,000	40,500	9,000	31,500	9,000	22,500	9,000	13,500	9,000	4,500	
Utility - Blackmount re-chassis	26,000	26 DV	DV	0.26		5,881	16,739	4,352	12,387	3,221	9,166	2,383	6,783	1,764	5,019	1,305	3,714	1,305	3,714	1,305	3,714	1,305	3,714	1,305	3,714	
Water Tanker - Gore VFB (Jan '16)	92,700	10 SL	SL	0.10		4,635	88,065	9,270	78,795	9,270	69,525	9,270	60,255	9,270	51,000	9,270	41,730	9,270	32,460	9,270	23,190	9,270	13,920	9,270	4,650	
Utility - new DPRFO (Jan '13)	45,000	26 DV	DV	0.26		5,850	39,150	10,179	28,971	7,532	21,439	5,574	15,865	4,125	11,740	3,060	8,680	2,620	6,060	1,560	4,500	1,560	4,440	1,560	4,440	
Water Tanker - Wyndham (Jan '17)	95,500	10 SL	SL	0.10		4,775	90,725	9,550	81,175	9,550	71,625	9,550	62,075	9,550	52,525	9,550	42,975	9,550	33,425	9,550	23,875	9,550	14,325	9,550	4,775	
New Utility - PRFO (Jan '17) (PRFO)	46,000	26 DV	DV	0.26		5,980	40,020	10,405	29,615	7,700	21,915	5,698	16,217	4,125	11,740	3,060	8,680	2,620	6,060	1,560	4,500	1,560	4,440	1,560	4,440	
Water Tanker - Mossburn (Jan '18)	98,400	10 SL	SL	0.10		6,110	92,290	10,220	82,070	10,220	71,850	10,220	61,630	10,220	51,410	10,220	41,190	10,220	30,970	10,220	20,750	10,220	10,530	10,220	10,220	
New Utility - DPRFO (Jan '17)	47,000	26 DV	DV	0.26		6,110	40,890	6,110	34,780	6,110	28,670	6,110	22,560	6,110	16,450	6,110	10,340	6,110	4,230	6,110	4,230	6,110	4,230	6,110	4,230	
Water Tanker - Balfour	101,400	10 SL	SL	0.10		10,140	91,260	10,140	81,120	10,140	71,000	10,140	60,860	10,140	50,720	10,140	40,580	10,140	30,440	10,140	20,300	10,140	10,160	10,140	10,140	
TOTAL	1,910,748				52,068	578,061	71,743																			

